



U. S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
WASHINGTON, D.C. 20410-0001

THE SECRETARY

March 26, 2019

Hello Chairman Parker,

It is my pleasure to extend a formal invitation to the Northern Border Regional Commission for membership to the White House Opportunity and Revitalization Council, as established by President Trump through the signing of Executive Order 13853 on December 12, 2018. We greatly look forward to your agency's participation in the Council's work. Thank you.

Sincerely,

A handwritten signature in blue ink, appearing to read "Ben Carson", with a long horizontal flourish extending to the right.

Dr. Ben Carson
Secretary, Housing and Urban Development